

# TOWARD A NEW PARADIGM

DEVELOPING A TRUSTED FRAMEWORK  
FOR DATA DRIVEN CRIMINAL JUSTICE INNOVATION

**RESULTS OF SURVEYS ON DATA SHARING AND DATA READINESS**

## CJCC SURVEY

### GOAL

To better understand:

- the role of data-driven decision making in the criminal justice system today
- the availability of and access to data for reform
- the Barriers and impediments to using data

The GovLab in collaboration with the Arnold Foundation and the Justice Management Institute surveyed members of the Criminal Justice Coordinating Councils (CJCC), university researchers, and representatives from criminal justice associations. This 16-question survey focused how jurisdictions currently collect, use, store, and share data. The results were presented during the Data Driven Justice Meeting held at the White House on October 28, 2015.

### TAKE AWAY

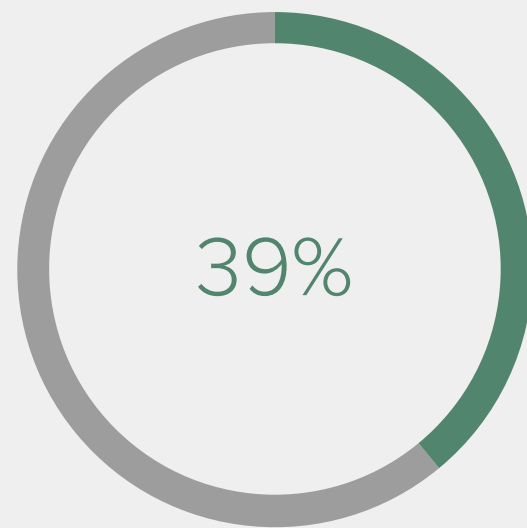
Initial results from 34 respondents demonstrated a diverse array of data practices. Information is collected on paper and digitally. In some cases, it is anonymized and, in other cases, simply stored securely. There's a significant diversity around data analytics as well. Some analyze the data within the agency, some outsource, and some do not perform data analytics at all. Some jurisdictions can use data to trace someone in the system; others cannot. Governance policies and mechanisms differ. In short, there is diversity of experience. In common is only the fact that almost no one posts open data for the public, including researchers, to study and analyze.

*See Appendix A for the complete survey*

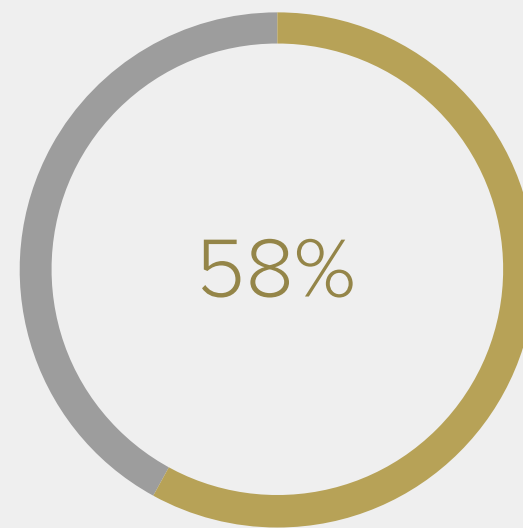
## IMPEDIMENTS TO DATA SHARING

A Wide Variety of Data Collection Practices - Data collection continues to include both paper and digital formats

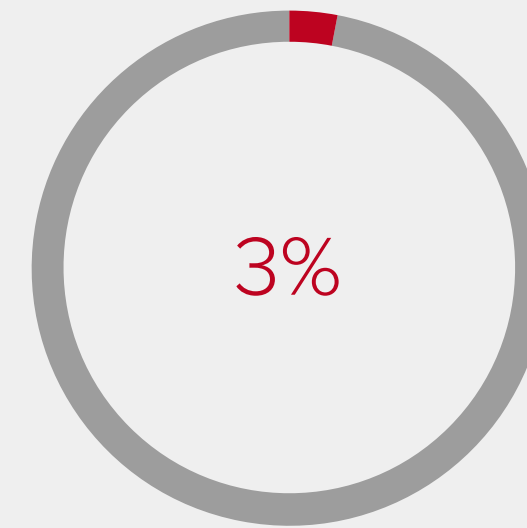
### DATA COLLECTION BY CJCC AGENCIES



**DIGITALLY**



**SOME DIGITAL,  
SOME PAPER  
FOR BOTH COLLECTION  
AND STORAGE**

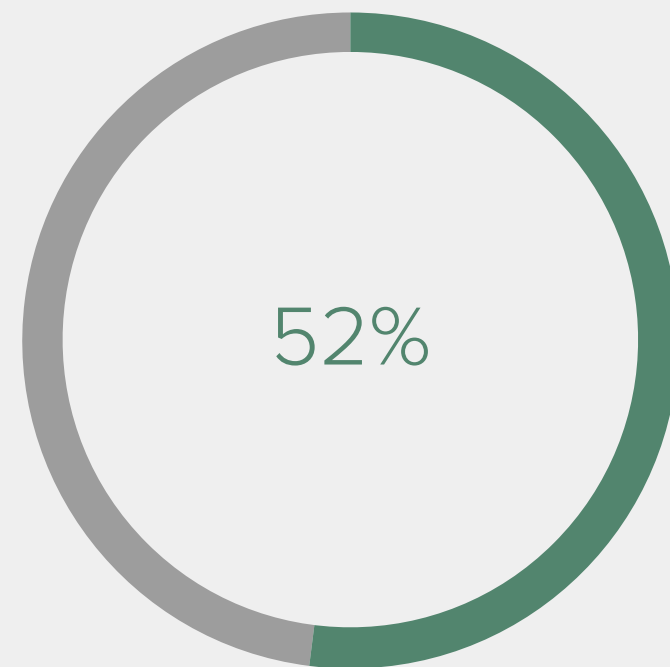


**COLLECTED ON PAPER,  
STORED DIGITALLY**

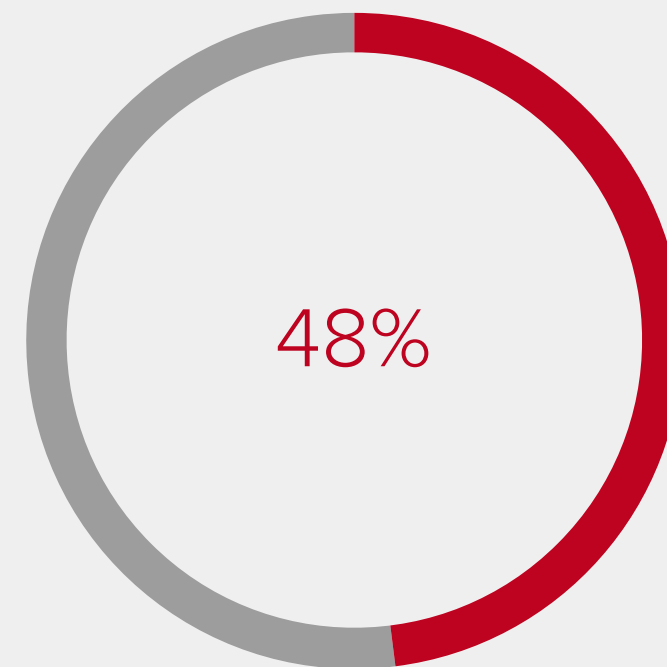
# IMPEDIMENTS TO DATA SHARING

A Wide Variety of Data Storage Practices - Data anonymization practices by CJCC agencies

## DATA ANONYMIZATION PRACTICES BY CJCC AGENCIES



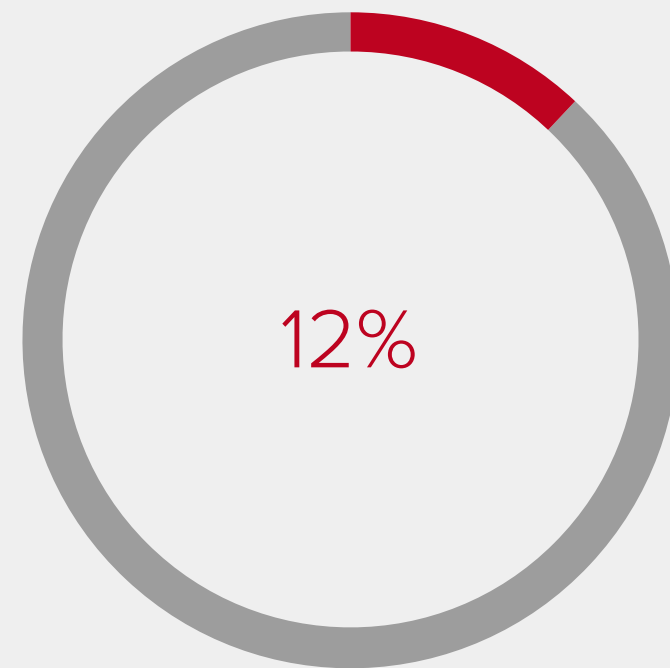
**ANONYMIZE DATA**  
VIA TOOLS OR BY REMOVING IDENTIFIERS



**DO NOT ANONYMIZE DATA**  
DATA IS "STORED SECURELY"

## IMPEDIMENTS TO DATA SHARING

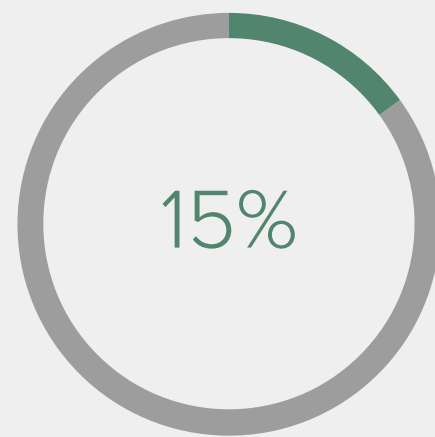
### DATA ANONYMIZATION PRACTICES BY CJCC AGENCIES



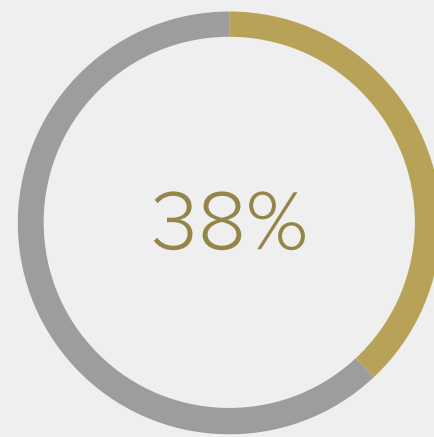
Only 12% of CJCC respondents reported that all member agencies use a common platform for collecting and storing data

# IMPEDIMENTS TO DATA SHARING

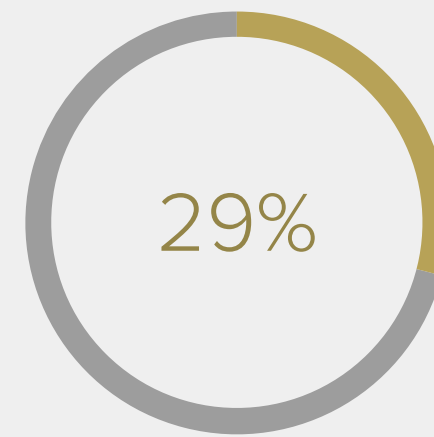
CJCC ABILITY TO TRACK INDIVIDUALS THROUGH THE PARTICIPATING CRIMINAL JUSTICE SYSTEM



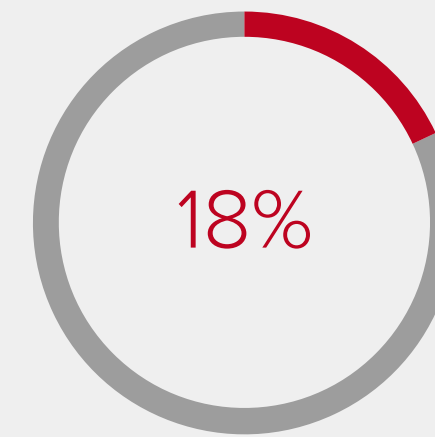
**YES**  
IN REAL TIME



**YES**  
NOT IN REAL TIME

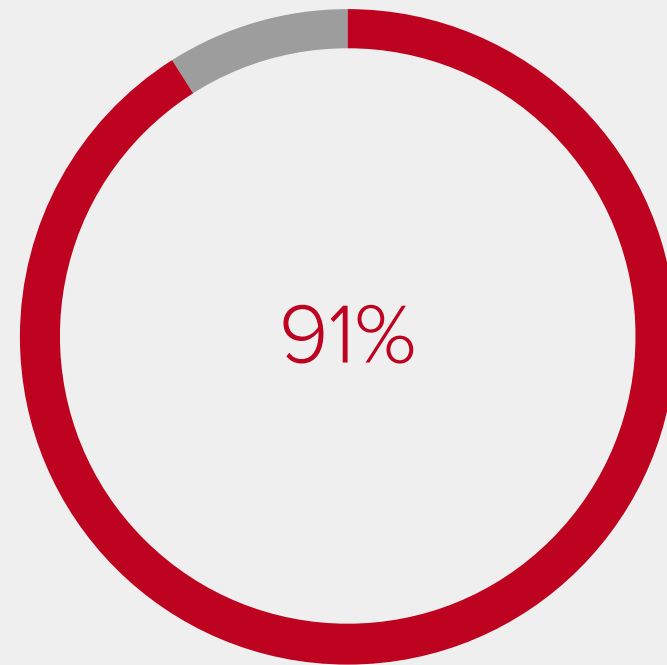


**YES**  
AS PART OF A SPECIFIC STUDY  
OR EVALUATION EFFORT



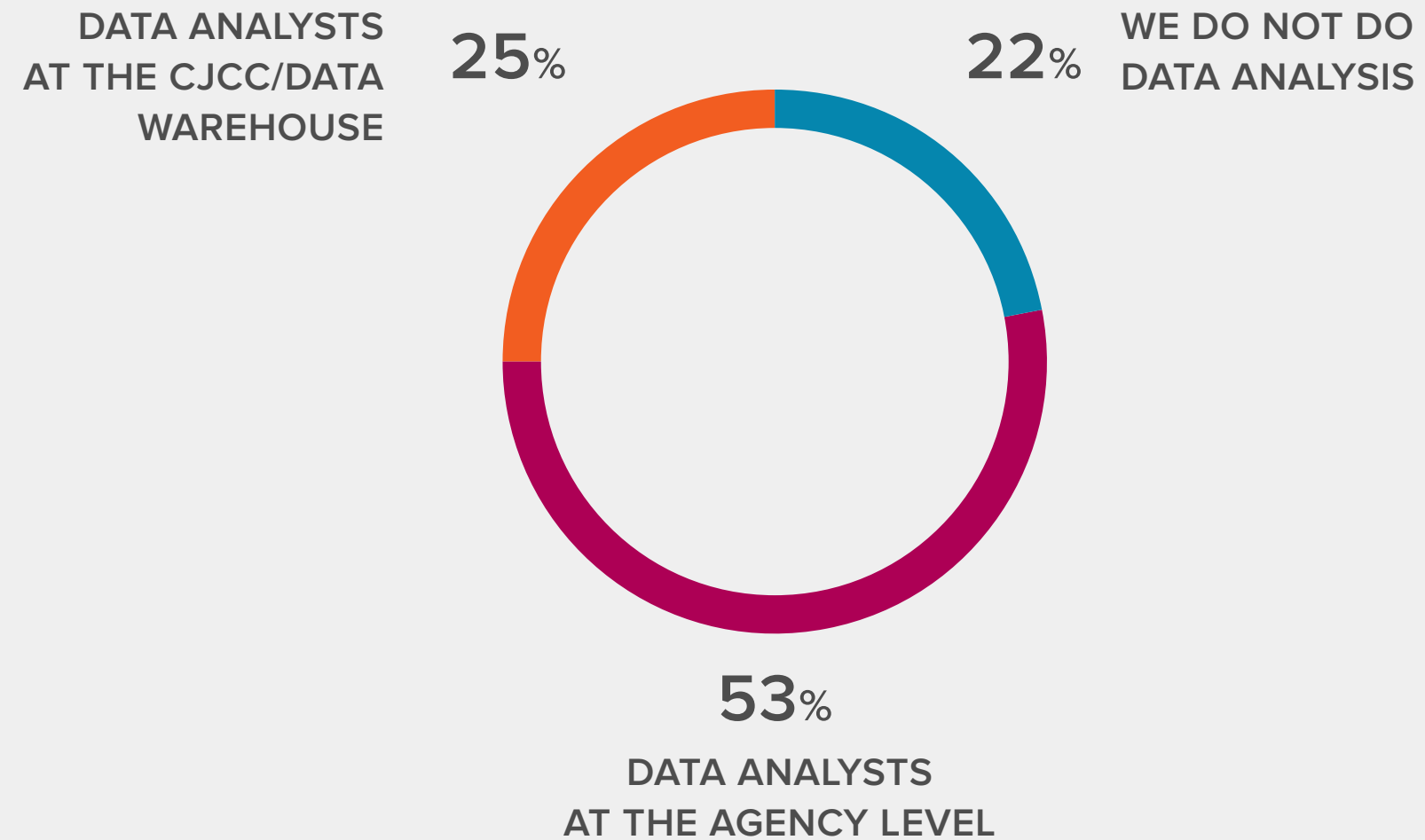
**NO**

CJCC ability to track individuals through the participating criminal justice system



91% of CJCC Respondents Reported  
**they do not post anonymized data for analysis and use by third-parties such as researchers**

## WHO ANALYZES DATA FOR YOU?

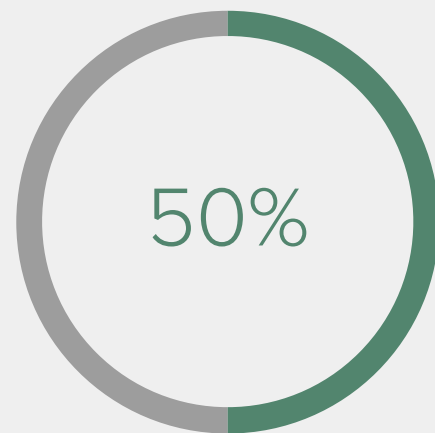




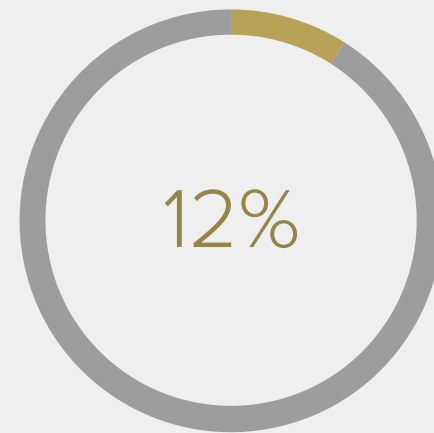
# IMPEDIMENTS TO DATA SHARING

Lack of Systematic Governance Structures and Policies

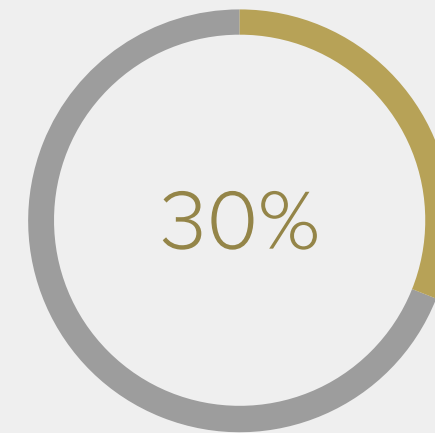
STEERING COMMITTEE OR GOVERNANCE STRUCTURE AT CJCC IN PLACE TO ADDRESS HOW DATA IS COLLECTED



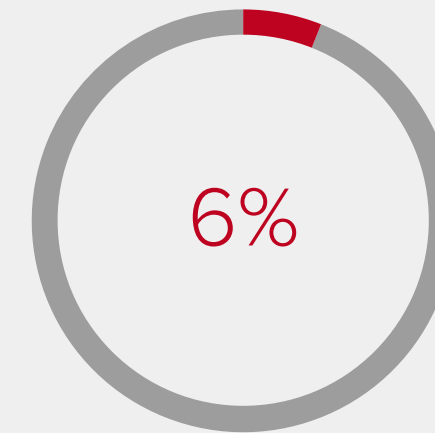
**YES**  
AND AT LEAST  
SOME AGENCIES  
HAVE THEIR OWN



**YES**  
BUT INDIVIDUAL  
AGENCIES DO NOT



**NO**  
BUT AT LEAST  
SOME INDIVIDUAL  
AGENCIES DO



**NO**  
AND NEITHER DO  
INDIVIDUAL AGENCIES

# BARRIERS TO DATA SHARING

NOT A  
CHALLENGE

MOST  
CHALLENGING

IT SYSTEMS THAT DON'T "TALK" TO EACH OTHER

COST

LEGAL/PRIVACY CONCERNS ABOUT SHARING DATA

LACK OF TECHNICAL CAPACITY

LACK OF ABILITY TO ANALYZE CROSS SYSTEM DATA

CONCERNS ABOUT WHO CAN ACCESS DATA

DATA SETS TOO BIG/UNWIELDY TO MANIPULATE

LEGAL/POLICY CONCERNS ABOUT HOW TO ANONYMIZE DATA

## TAKE AWAY

In short, there is diversity of experience. In common is only the fact that data sharing and collaboration are limited and almost no one posts open data for the public, including researchers, to study and analyze.

*See Appendix A for the complete survey*

# APPENDIX A

## Questions of the Criminal Justice & Social Service Data Sharing Survey (Oct 2015, 34 Respondents)

1. **As a CJCC member agency, what type of agency do you represent?**
2. **In a few sentences, please describe the types of data your agency collects.**
3. **How is that data collected?**
  - Digitally*
  - Collected on paper and stored digitally*
  - Some digital, some paper for both collection and storage*
  - Entirely paper based*
4. **We have the ability to track individuals through all parts of the participating criminal justice system:**
  - Yes, in real time*
  - Yes, but not in real time*
  - Yes, as part of a specific study or evaluation effort*
  - No*
5. **We can track data on the progress of individuals receiving services from these types of entities (choose as many as you like):**
  - Government agencies (real-time)*
  - Government agencies (not real-time)*
  - Non-Profits (real-time)*
  - Non-Profits (not real-time)*
  - Non-Government organizations (real-time)*
  - Non-Government organizations (not real-time)*
6. **Across partner agencies within the CJCC, data elements are:**
  - Standardized or use of common data fields*
  - Standardized within each agency but not across agencies*
  - Not standardized*
7. **In terms of the platforms used by agencies within your CJCC to collect data**
  - Each of our agencies uses its own platform for data collection*
  - All of our agencies use a common platform for data collection*
  - Some share a common platform, but not all*
8. **How is data anonymized in your system?**
  - Data is anonymized when collected, but I do not know by what means*
  - Data is anonymized using different tools such as hiding, hash, permutation, etc.*
  - Data is anonymized just by removing identifiers such as names and social security numbers*
  - Data is not anonymized but it is securely stored. People could be identified or re-identified*
9. **We post anonymized datasets publicly as downloadable open data**
  - Yes*
  - No*
10. **Asking questions or analyzing data across agencies is**
  - Fast and easy*
  - Possible but requires a lot of work, such as writing custom scripts to normalize data*
  - We can run single lookups but data extraction is hard*
  - We don't have the capacity to analyze data across agencies*
11. **Our data is analyzed by**
  - Data analysts at the agency level*
  - Data analysts at the CJCC/data warehouse*
  - Data analysts at another government agency*
  - We do not do data analysis*
12. **We allow accredited researchers to access and analyze our data**
  - Yes, so long as they use the data within our firewall*
  - Yes, and they can access the data remotely*
  - Yes, and they can download the data*
  - No*
13. **To protect against disclosure of personally identifiable information, we**
  - Perform due diligence on those using our data*
  - Ask accredited researchers to sign a non-disclosure agreement/ acceptable use policy or other policy*
  - Ask accredited researchers to maintain certain levels of data security*

# APPENDIX A

Questions of the Criminal Justice & Social Service Data Sharing Survey (Oct 2015, 34 Respondents)

**14. Our CJCC has a steering committee or governance structure in place to address how data is collected**

*Yes, we have a governance structure for the CJCC and at least some of our member agencies have their own governance structures*

*Yes, we have a governance structure for the CJCC, but individual agencies do not*

**15. No, the CJCC does not have a governance structure, but at least some member agencies do**

**16. No, neither the CJCC nor individual agencies have a governance structure**

**17. Rate the following barriers to data sharing from “not at all challenging” (1) to “most challenging” (10)**

**18. IT systems that don’t “talk” to each other**

**19. Data sets too big and unwieldy to manipulate**

**20. Lack of technical capacity to build and maintain a data sharing system**

**21. Lack of ability to analyze cross-system data**

**22. Cost**

**23. Legal/privacy concerns about sharing data**

**24. Legal/policy concerns about how to anonymize data**

**25. Concerns about who can access the data**

**26. If I could easily analyze the data held by member agencies of the CJCC, I would most like to use it to:**